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Rev. 2/17

# HUB Subcontracting Plan (HSP)

In accordance with Texas Gov't Code §2161.252, the contracting agency has determined that subcontracting opportunities are probable under this contract. Therefore, all respondents, including State of Texas certified Historically Underutilized Businesses (HUBs) must complete and submit this State of Texas HUB Subcontracting Plan (HSP) with their response to the bid requisition (solicitation).

**NOTE: Responses that do not include a completed HSP shall be rejected pursuant to Texas Gov't Code §2161.252(b).**

The HUB Program promotes equal business opportunities for economically disadvantaged persons to contract with the State of Texas in accordance with the goals specified in the 2009 State of Texas Disparity Study. The statewide HUB goals defined in 34 Texas Administrative Code (TAC) §20.284 are:

- ***11.2 percent for heavy construction other than building contracts,***
- ***21.1 percent for all building construction, including general contractors and operative builders' contracts,***
- ***32.9 percent for all special trade construction contracts,***
- ***23.7 percent for professional services contracts,***
- ***26.0 percent for all other services contracts, and***
- ***21.1 percent for commodities contracts.***

**- - Agency Special Instructions/Additional Requirements - -**

*In accordance with 34 TAC §20.285(d)(1)(D)(iii), a respondent (prime contractor) may demonstrate good faith effort to utilize Texas certified HUBs for its subcontracting opportunities if the total value of the respondent's subcontracts with Texas certified HUBs meets or exceeds the statewide HUB goal or the agency specific HUB goal, whichever is higher. When a respondent uses this method to demonstrate good faith effort, the respondent must identify the HUBs with which it will subcontract. If using existing contracts with Texas certified HUBs to satisfy this requirement, only the aggregate percentage of the contracts expected to be subcontracted to HUBs with which the respondent **does not** have a **continuous contract*** in place for **more than five (5) years** shall qualify for meeting the HUB goal. This limitation is designed to encourage vendor rotation as recommended by the 2009 Texas Disparity Study.*

## SECTION 1: RESPONDENT AND REQUISITION INFORMATION

**a.** Respondent (Company) Name: Socrata — State of Texas VID #: N/A

Point of Contact: Tyler Masterson — Phone #: (410) 960-1153

E-mail Address: tyler.masterson@socrata.com — Fax #: (206) 452-2010

**b.** Is your company a State of Texas certified HUB? ☐ **- Yes** ☑ **- No**

**c.** Requisition #: DIR-TSO-TMP-428 — Bid Open Date: 04/26/2018 (mm/dd/yyyy)

Enter your company's name here: Socrata Requisition #: DIR-TSO-TMP-428

## SECTION 2: RESPONDENT's SUBCONTRACTING INTENTIONS

After dividing the contract work into reasonable lots or portions to the extent consistent with prudent industry practices, and taking into consideration the scope of work to be performed under the proposed contract, including all potential subcontracting opportunities, the respondent must determine what portions of work, **including contracted staffing, goods and services will be subcontracted**. Note: In accordance with 34 TAC §20.282, a "Subcontractor" means a person who contracts with a prime contractor to work, to supply commodities, or to contribute toward completing work for a governmental entity.

**a.** Check the appropriate box (Yes or No) that identifies your subcontracting intentions:

☑ - ***Yes***, I will be subcontracting portions of the contract. (If ***Yes***, complete Item b of this SECTION and continue to Item c of this SECTION.)

☐ - ***No***, I will not be subcontracting any portion of the contract, and I will be fulfilling the entire contract with my own resources, including employees, goods and services. (If ***No***, continue to SECTION 3 and SECTION 4.)

**b.** List all the portions of work (subcontracting opportunities) you will subcontract. Also, based on the total value of the contract, identify the percentages of the contract you expect to award to Texas certified HUBs, and the percentage of the contract you expect to award to vendors that are not a Texas certified HUB (i.e., Non-HUB).

| Item # | Subcontracting Opportunity Description | HUBs | | Non-HUBs |
|---|---|---|---|---|
| | | Percentage of the contract expected to be subcontracted to HUBs with which you do not have a continuous contract* in place for more than five (5) years. | Percentage of the contract expected to be subcontracted to HUBs with which you have a continuous contract* in place for more than five (5) years. | Percentage of the contract expected to be subcontracted to non-HUBs. |
| 1 | 918-12 (Data Analytics) | 5 % | % | 35 % |
| 2 | | % | % | % |
| 3 | | % | % | % |
| 4 | | % | % | % |
| 5 | | % | % | % |
| 6 | | % | % | % |
| 7 | | % | % | % |
| 8 | | % | % | % |
| 9 | | % | % | % |
| 10 | | % | % | % |
| 11 | | % | % | % |
| 12 | | % | % | % |
| 13 | | % | % | % |
| 14 | | % | % | % |
| 15 | | % | % | % |
| | **Aggregate percentages of the contract expected to be subcontracted:** | 5 % | % | 35 % |

(Note: If you have more than fifteen subcontracting opportunities, a continuation sheet is available online at https://www.comptroller.texas.gov/purchasing/vendor/hub/forms.php).

**c.** Check the appropriate box (Yes or No) that indicates whether you will be using **only** Texas certified HUBs to perform **all** of the subcontracting opportunities you listed in SECTION 2, Item b.

☐ - ***Yes*** (If ***Yes***, continue to SECTION 4 and complete an "HSP Good Faith Effort - Method A (Attachment A)" for **each** of the subcontracting opportunities you listed.)

☑ - ***No*** (If ***No***, continue to Item d, of this SECTION.)

**d.** Check the appropriate box (Yes or No) that indicates whether the aggregate expected percentage of the contract you will subcontract **with Texas certified HUBs** with which you **do not** have a **continuous contract*** in place with for **more than five (5) years**, **meets or exceeds** the HUB goal the contracting agency identified on page 1 in the "**Agency Special Instructions/Additional Requirements**."

☐ - ***Yes*** (If ***Yes***, continue to SECTION 4 and complete an "HSP Good Faith Effort - Method A (Attachment A)" for **each** of the subcontracting opportunities you listed.)

☑ - ***No*** (If ***No***, continue to SECTION 4 and complete an "HSP Good Faith Effort - Method B (Attachment B)" for **each** of the subcontracting opportunities you listed.)

***Continuous Contract**: Any existing written agreement (including any renewals that are exercised) between a prime contractor and a HUB vendor, where the HUB vendor provides the prime contractor with goods or service under the same contract for a specified period of time. The frequency the HUB vendor is utilized or paid during the term of the contract is not relevant to whether the contract is considered continuous. Two or more contracts that run concurrently or overlap one another for different periods of time are considered by CPA to be individual contracts rather than renewals or extensions to the original contract. In such situations the prime contractor and HUB vendor are entering (have entered) into "new" contracts.*

Enter your company's name here: Socrata Requisition #: DIR-TSO-TMP-428

**SECTION 3: SELF PERFORMING JUSTIFICATION** **(If you responded "No" to SECTION 2, Item a, you must complete this SECTION and continue to SECTION 4.)** If you responded "No" to SECTION 2, Item a, in the space provided below **explain how** your company will perform the entire contract with its own employees, supplies, materials and/or equipment.

**SECTION 4: AFFIRMATION**

As evidenced by my signature below, I affirm that I am an authorized representative of the respondent listed in SECTION 1, and that the information and supporting documentation submitted with the HSP is true and correct. Respondent understands and agrees that, if awarded any portion of the requisition:

- The respondent will provide notice as soon as practical to all the subcontractors (HUBs and Non-HUBs) of their selection as a subcontractor for the awarded contract. The notice must specify at a minimum the contracting agency's name and its point of contact for the contract, the contract award number, the subcontracting opportunity they (the subcontractor) will perform, the approximate dollar value of the subcontracting opportunity and the expected percentage of the total contract that the subcontracting opportunity represents. A copy of the notice required by this section must also be provided to the contracting agency's point of contact for the contract no later than ten (10) working days after the contract is awarded.
- The respondent must submit monthly compliance reports (Prime Contractor Progress Assessment Report – PAR) to the contracting agency, verifying its compliance with the HSP, including the use of and expenditures made to its subcontractors (HUBs and Non-HUBs). (The PAR is available at https://www.comptroller.texas.gov/purchasing/docs/hub-forms/ProgressAssessmentReportForm.xls).
- The respondent must seek approval from the contracting agency prior to making any modifications to its HSP, including the hiring of additional or different subcontractors and the termination of a subcontractor the respondent identified in its HSP. If the HSP is modified without the contracting agency's prior approval, respondent may be subject to any and all enforcement remedies available under the contract or otherwise available by law, up to and including debarment from all state contracting.
- The respondent must, upon request, allow the contracting agency to perform on-site reviews of the company's headquarters and/or work-site where services are being performed and must provide documentation regarding staffing and other resources.

| Signature on File | Dan Wassel | CFO | 04/26/2018 |
|---|---|---|---|
| Signature | Printed Name | Title | Date (mm/dd/yyyy) |

## Reminder:

- If you responded "**Yes**" to **SECTION 2, Items c or d**, you must complete an "HSP Good Faith Effort - Method A (Attachment A)" for **each** of the subcontracting opportunities you listed in SECTION 2, Item b.
- If you responded "**No**" **SECTION 2, Items c and d,** you must complete an "HSP Good Faith Effort - Method B (Attachment B)" for **each** of the subcontracting opportunities you listed in SECTION 2, Item b.

# HSP Good Faith Effort - Method B (Attachment B)

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Enter your company's name here: Socrata Requisition #: DIR-TSO-TMP-428

***IMPORTANT*:** If you responded "***No***" to **SECTION 2, Items c** and **d** of the completed HSP form, you must submit a completed "HSP Good Faith Effort - Method B (Attachment B)" for **each** of the subcontracting opportunities you listed in **SECTION 2, Item b** of the completed HSP form. You may photo-copy this page or download the form at https://www.comptroller.texas.gov/purchasing/docs/hub-forms/hub-sbcont-plan-gfe-achm-b.pdf..

## SECTION B-1: SUBCONTRACTING OPPORTUNITY

Enter the item number and description of the subcontracting opportunity you listed in SECTION 2, Item b, of the completed HSP form for which you are completing the attachment.

**Item Number**: 1 **Description:** 918-12 (Data Analytics)

## SECTION B-2: MENTOR PROTÉGÉ PROGRAM

If respondent is participating as a Mentor in a State of Texas Mentor Protégé Program, submitting its Protégé (Protégé must be a State of Texas certified HUB) as a subcontractor to perform the subcontracting opportunity listed in **SECTION B-1**, constitutes a good faith effort to subcontract with a Texas certified HUB towards that specific portion of work.

Check the appropriate box (Yes or No) that indicates whether you will be subcontracting the portion of work you listed in SECTION B-1 to your Protégé.

☐ **- Yes** (If ***Yes***, continue to SECTION B-4.)

☑ **- No / Not Applicable** (If ***No*** or ***Not Applicable***, continue to SECTION B-3 and SECTION B-4.)

## SECTION B-3: NOTIFICATION OF SUBCONTRACTING OPPORTUNITY

When completing this section you MUST comply with items **a, b, c** and **d**, thereby demonstrating your Good Faith Effort of having notified Texas certified HUBs and trade organizations or development centers about the subcontracting opportunity you listed in SECTION B-1. Your notice should include the scope of work, information regarding the location to review plans and specifications, bonding and insurance requirements, required qualifications, and identify a contact person. When sending notice of your subcontracting opportunity, you are encouraged to use the attached HUB Subcontracting Opportunity Notice form, which is also available online at https://www.comptroller.texas.gov/purchasing/docs/hub-forms/HUBSubcontractingOpportunityNotificationForm.pdf.

Retain supporting documentation (i.e., certified letter, fax, e-mail) demonstrating evidence of your good faith effort to notify the Texas certified HUBs and trade organizations or development centers. Also, be mindful that a working day is considered a normal business day of a state agency, not including weekends, federal or state holidays, or days the agency is declared closed by its executive officer. The initial day the subcontracting opportunity notice is sent/provided to the HUBs and to the trade organizations or development centers is considered to be "day zero" and does not count as one of the seven (7) working days.

**a.** Provide written notification of the subcontracting opportunity you listed in SECTION B-1, to three (3) or more Texas certified HUBs. Unless the contracting agency specified a different time period, you must allow the HUBs at least seven (7) working days to respond to the notice prior to you submitting your bid response to the contracting agency. When searching for Texas certified HUBs and verifying their HUB status, ensure that you use the State of Texas' Centralized Master Bidders List (CMBL) - Historically Underutilized Business (HUB) Directory Search located at http://mycpa.cpa.state.tx.us/tpasscmblsearch/index.jsp. HUB status code "**A**" signifies that the company is a Texas certified HUB.

**b.** List the **three (3) Texas certified HUBs** you notified regarding the subcontracting opportunity you listed in SECTION B-1. Include the company's Texas Vendor Identification (VID) Number, the date you sent notice to that company, and indicate whether it was responsive or non-responsive to your subcontracting opportunity notice.

| Company Name | Texas VID (Do not enter Social Security Numbers.) | Date Notice Sent (mm/dd/yyyy) | Did the HUB Respond? |
|---|---|---|---|
| Loblolly Consulting | 1205158007900 | 04/12/2018 | ☑ - Yes ☐ - No |
| Adriana Buford, LLC | 1943442384400 | 04/12/2018 | ☐ - Yes ☑ - No |
| LRJ Research and Consulting | 1464431995700 | 04/12/2018 | ☐ - Yes ☑ - No |

**c.** Provide written notification of the subcontracting opportunity you listed in SECTION B-1 to two (2) or more trade organizations or development centers in Texas to assist in identifying potential HUBs by disseminating the subcontracting opportunity to their members/participants. Unless the contracting agency specified a different time period, you must provide your subcontracting opportunity notice to trade organizations or development centers at least seven (7) working days prior to submitting your bid response to the contracting agency. A list of trade organizations and development centers that have expressed an interest in receiving notices of subcontracting opportunities is available on the Statewide HUB Program's webpage at https://www.comptroller.texas.gov/purchasing/vendor/hub/resources.php.

**d.** List **two (2) trade organizations or development centers** you notified regarding the subcontracting opportunity you listed in SECTION B-1. Include the date when you sent notice to it and indicate if it accepted or rejected your notice.

| Trade Organizations or Development Centers | Date Notice Sent (mm/dd/yyyy) | Was the Notice Accepted? |
|---|---|---|
| Asian Contractor Association | 04/12/2018 | ☑ - Yes ☐ - No |
| Tri-County Black Chamber of Commerce | 04/12/2018 | ☑ - Yes ☐ - No |

# HSP Good Faith Effort - Method B (Attachment B) Cont.

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Enter your company's name here: Socrata Requisition #: DIR-TSO-TMP-428

## SECTION B-4: SUBCONTRACTOR SELECTION

Enter the item number and description of the subcontracting opportunity you listed in **SECTION 2, Item b,** of the completed HSP form for which you are completing the attachment.

**a.** Enter the item number and description of the subcontracting opportunity for which you are completing this Attachment B continuation page.

**Item Number**: 1 **Description:** 918-12 (Data Analytics)

**b.** List the subcontractor(s) you selected to perform the subcontracting opportunity you listed in **SECTION B-1**. Also identify whether they are a Texas certified HUB and their Texas Vendor Identification (VID) Number or federal Employer Identification Number (EIN), the approximate dollar value of the work to be subcontracted, and the expected percentage of work to be subcontracted. When searching for Texas certified HUBs and verifying their HUB status, ensure that you use the State of Texas' Centralized Master Bidders List (CMBL) - Historically Underutilized Business (HUB) Directory Search located at http://mycpa.cpa.state.tx.us/tpasscmblsearch/index.jsp. HUB status code "**A**" signifies that the company is a Texas certified HUB.

| Company Name | Texas certified HUB | Texas VID or federal EIN<br>Do not enter Social Security Numbers. If you do not know their VID / EIN, leave their VID / EIN field blank. | Approximate Dollar Amount | Expected Percentage of Contract |
|---|---|---|---|---|
| Deloitte Consulting LLP | ☐ - Yes ☑ - No | 1061454513400 | $ 175,000 | 35% |
| Loblolly Consulting | ☑ - Yes ☐ - No | 1205158007900 | $ 25,000 | 5% |
| | ☐ - Yes ☐ - No | | $ | % |
| | ☐ - Yes ☐ - No | | $ | % |
| | ☐ - Yes ☐ - No | | $ | % |
| | ☐ - Yes ☐ - No | | $ | % |
| | ☐ - Yes ☐ - No | | $ | % |
| | ☐ - Yes ☐ - No | | $ | % |
| | ☐ - Yes ☐ - No | | $ | % |
| | ☐ - Yes ☐ - No | | $ | % |

**c.** If any of the subcontractors you have selected to perform the subcontracting opportunity you listed in **SECTION B-1** is **not** a Texas certified HUB, provide written justification for your selection process (attach additional page if necessary):

Deloitte Consulting is a strategic Socrata partner, with knowledge of the Socrata solution, tools and accelerators. In addition, their 40-year history serving Texas state, local and higher education clients will help inform the data sets and visualizations necessary for the Open Data portal.

**REMINDER:** As specified in SECTION 4 of the completed HSP form, if you (respondent) are awarded any portion of the requisition, you are required to provide notice as soon as practical to **all** the subcontractors (HUBs and Non-HUBs) of their selection as a subcontractor. The notice must specify at a minimum the contracting agency's name and its point of contact for the contract, the contract award number, the subcontracting opportunity it (the subcontractor) will perform, the approximate dollar value of the subcontracting opportunity and the expected percentage of the total contract that the subcontracting opportunity represents. A copy of the notice required by this section must also be provided to the contracting agency's point of contact for the contract no later than ten (10) working days after the contract is awarded.

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Socrata

**Tyler Masterson <tyler.masterson@socrata.com>**

# Socrata seeking HUB for Texas RFO DIR-TSO-TMP-428

2 messages

**Tyler Masterson** <tyler.masterson@socrata.com> Thu, Apr 12, 2018 at 9:40 AM
To: abuford@bufordcpa.com

To whom it may concern,

Socrata Inc is seeking Historically Underutilized Businesses (HUB) teaming partners for RFO DIR-TSO-TMP-428 for the Texas Open Data Portal on behalf of the Texas Department of Information Resources. We are seeking Historically Underutilized Businesses (HUBs) with individuals with experience designing and developing advanced analytics, reporting and dashboards.

Tasks will include design, development, testing and loading of new data sets. Experience with the current Open Data Portal or other Texas agencies in the tasks above is highly preferred.

We are looking to fill the 918-12 (Data Analytics) class and item codes listed on the Texas Commodity Book classification list. The work location will be in Austin, Texas for a period of two years, beginning in June 2018. The RFP can be found at the following link: http://www.txsmartbuy.com/sp/DIR-TSO-TMP-428.

Please send a corporate background statement of 1-2 pages (highlighting the experience above), candidate resumes and pricing no later than April 19, 2018 to Tyler Masterson at tyler.masterson@socrata.com If you have any questions regarding this request, please contact me at 410-960-1153

Regards,

**Tyler Masterson**
Director of Strategic Opportunities
Socrata | Lead with Data
m: (410) 960-1153
tyler.masterson@socrata.com
www.socrata.com
Save Your Seat for Socrata Connect 2018 | https://socrata-connect.com/

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**Tyler Masterson** <tyler.masterson@socrata.com> Wed, Apr 18, 2018 at 5:47 PM
To: Adriana Buford <abuford@bufordcpa.com>

To whom it may concern,

Socrata would like to extend the deadline for response of this request from April 19th, 2018 to end of day April 23rd, 2018 to encourage responses.

Please send a corporate background statement of 1-2 pages (highlighting the experience above), candidate resumes and pricing no later than April 23, 2018 to Tyler Masterson at tyler.masterson@socrata.com If you have any questions regarding this request, please contact me at 410-960-1153.

Regards,

**Tyler Masterson**
Director of Strategic Opportunities
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m: (410) 960-1153
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Socrata

**Tyler Masterson <tyler.masterson@socrata.com>**

# Socrata seeking HUB for Texas RFO DIR-TSO-TMP-428

2 messages

**Tyler Masterson** <tyler.masterson@socrata.com> Thu, Apr 12, 2018 at 9:41 AM
To: dir@loblollyconsulting.com

To whom it may concern,

Socrata is seeking Historically Underutilized Businesses (HUB) teaming partners for RFO DIR-TSO-TMP-428 for the Texas Open Data Portal on behalf of the Texas Department of Information Resources. We are seeking Historically Underutilized Businesses (HUBs) with individuals with experience designing and developing advanced analytics, reporting and dashboards.

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---

**Tyler Masterson** <tyler.masterson@socrata.com> Wed, Apr 18, 2018 at 5:48 PM
To: dir@loblollyconsulting.com

To whom it may concern,

Socrata would like to extend the deadline for response of this request from April 19th, 2018 to end of day April 23rd, 2018 to encourage responses.

Please send a corporate background statement of 1-2 pages (highlighting the experience above), candidate resumes and pricing no later than April 23, 2018 to Tyler Masterson at tyler.masterson@socrata.com If you have any questions regarding this request, please contact me at 410-960-1153.

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Socrata

**Tyler Masterson <tyler.masterson@socrata.com>**

# Socrata seeking HUB for Texas RFO DIR-TSO-TMP-428

2 messages

**Tyler Masterson** <tyler.masterson@socrata.com> Thu, Apr 12, 2018 at 9:42 AM
To: lauren@lrjconsulting.com

To whom it may concern,

Socrata is seeking Historically Underutilized Businesses (HUB) teaming partners for RFO DIR-TSO-TMP-428 for the Texas Open Data Portal on behalf of the Texas Department of Information Resources. We are seeking Historically Underutilized Businesses (HUBs) with individuals with experience designing and developing advanced analytics, reporting and dashboards.

Tasks will include design, development, testing and loading of new data sets. Experience with the current Open Data Portal or other Texas agencies in the tasks above is highly preferred.

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Regards,

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---

**Tyler Masterson** <tyler.masterson@socrata.com> Wed, Apr 18, 2018 at 5:48 PM
To: lauren@lrjconsulting.com

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www.socrata.com

Socrata

**Tyler Masterson <tyler.masterson@socrata.com>**

# Socrata seeking HUB for Texas RFO DIR-TSO-TMP-428

2 messages

**Tyler Masterson** <tyler.masterson@socrata.com> Thu, Apr 12, 2018 at 9:42 AM
To: asiancontractor@gmail.com

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Socrata is seeking Historically Underutilized Businesses (HUB) teaming partners for RFO DIR-TSO-TMP-428 for the Texas Open Data Portal on behalf of the Texas Department of Information Resources. We are seeking Historically Underutilized Businesses (HUBs) with individuals with experience designing and developing advanced analytics, reporting and dashboards.

Tasks will include design, development, testing and loading of new data sets. Experience with the current Open Data Portal or other Texas agencies in the tasks above is highly preferred.

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To: asiancontractor@gmail.com

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Regards,

**Tyler Masterson**
Director of Strategic Opportunities
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Socrata

**Tyler Masterson <tyler.masterson@socrata.com>**

# Socrata seeking HUB for Texas RFO DIR-TSO-TMP-428

**Tyler Masterson** <tyler.masterson@socrata.com> Wed, Apr 18, 2018 at 5:47 PM
To: procurement@tcbcc.org

To whom it may concern,

Socrata would like to extend the deadline for response to this request from April 19th, 2018 to end of day April 23rd to encourage responses.

Please send a corporate background statement of 1-2 pages (highlighting the experience above), candidate resumes and pricing no later than April 13, 2018 to Tyler Masterson at tyler.masterson@socrata.com If you have any questions regarding this request, please contact me at 410-960-1153.

Regards,

**Tyler Masterson**
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m: (410) 960-1153
tyler.masterson@socrata.com
www.socrata.com
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On Thu, Apr 12, 2018 at 9:43 AM, Tyler Masterson <tyler.masterson@socrata.com> wrote:

> To whom it may concern,
>
> Socrata is seeking Historically Underutilized Businesses (HUB) teaming partners for RFO DIR-TSO-TMP-428 for the Texas Open Data Portal on behalf of the Texas Department of Information Resources. We are seeking Historically Underutilized Businesses (HUBs) with individuals with experience designing and developing advanced analytics, reporting and dashboards.
>
> Tasks will include design, development, testing and loading of new data sets. Experience with the current Open Data Portal or other Texas agencies in the tasks above is highly preferred.
>
> We are looking to fill the 918-12 (Data Analytics) class and item codes listed on the Texas Commodity Book classification list. The work location will be in Austin, Texas for a period of two years, beginning in June 2018. The RFP can be found at the following link: http://www.txsmartbuy.com/sp/DIR-TSO-TMP-428.
>
> Please send a corporate background statement of 1-2 pages (highlighting the experience above), candidate resumes and pricing no later than April 19, 2018 to Tyler Masterson at tyler.masterson@socrata.com If you have any questions regarding this request, please contact me at 410-960-1153
>
> Regards,
>
> **Tyler Masterson**
> Director of Strategic Opportunities
> Socrata | Lead with Data
> m: (410) 960-1153
> tyler.masterson@socrata.com
> www.socrata.com
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